

SUNPOWER®



Second Quarter Update

July 22, 2025, Live @ 1:00PM ET

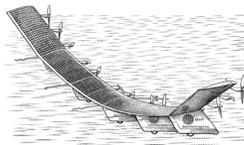
Forward Looking Statements

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, about us and our industry that involve substantial risks and uncertainties. Forward-looking statements generally relate to future events or our future financial or operating performance. In some cases, you can identify forward-looking statements because they contain words such as “will,” “goal,” “prioritize,” “plan,” “target,” “expect,” “focus,” “forecast,” “look forward,” “opportunity,” “believe,” “estimate,” “continue,” “anticipate,” and “pursue” or the negative of these terms or similar expressions. Forward-looking statements in this presentation include, without limitation, our future quarterly revenue projections, our expectations regarding our future fiscal financial performance, including with respect to our future quarterly and fiscal combined revenues and profit before tax loss, expectations and plans relating to further headcount reduction, cost control efforts, and our expectations with respect to continued achievement of breakeven operating income and positive operating income, including forecasts to be operating income breakeven. Actual results could differ materially from these forward-looking statements as a result of certain risks and uncertainties, including, without limitation, our expectations relating to impact of recent changes to the ITC on our business, our ability to implement further cost controls, global market conditions, changes to domestic or foreign tariffs or tax incentives, any adjustments, changes or revisions to our financial results arising from our financial closing procedures, the completion of financial statements for Q2’25 and fiscal 2025, and other risks and uncertainties applicable to our business.

For additional information on these risks and uncertainties and other potential factors that could affect our business and financial results or cause actual results to differ from the results predicted, readers should carefully consider the foregoing factors and the other risks and uncertainties described in the “Risk Factors” section of our annual report on Form 10-K filed with the SEC on April 30, 2025, our quarterly reports on Form 10-Q filed with the SEC and other documents that we have filed with, or will file with, the SEC. Such filings identify and address other important risks and uncertainties that could cause actual events and results to differ materially from those contained in the forward-looking statements. Forward-looking statements in this presentation speak only as of the date they are made. Readers are cautioned not to put undue reliance on forward-looking statements, and SunPower assumes no obligation and does not intend to update or revise these forward-looking statements, whether as a result of new information, future events, or otherwise.

Preliminary Unaudited Financial Results

The selected unaudited financial results for the Q2’25 and fiscal 2025 in this presentation are preliminary and subject to our quarter end accounting procedures and external audit by our independent registered accounting firm. As a result, the financial results shown in this presentation may change in connection with the finalization of our closing and reporting processes and financial statements for Q2’25 and fiscal 2025 and may not represent the actual financial results for such quarter and full year. In addition, the information in this presentation is not a comprehensive statement of our financial results for Q2’25 or the 2025 fiscal year, should not be viewed as a substitute for full, audited financial statements prepared in accordance with generally accepted accounting principles, and are not necessarily indicative of our results for any future period.



SUNPOWER®

Record 92,863 Ft.

August 13, 2001



Aircraft Specifications

Wingspan: 247 ft.

Length: 12 ft.

Wing area: 1,976 sq. ft.

Empty Weight: 1,322 lb.

Payload: Up to 726 lb.

Electrical power: 62,120 bi-facial solar cells, 35 kW

Propulsion: 14 2hp DC electric motors, 21.3 kW

Airspeed: 27 mph low altitude, 170 mph at altitude

Altitude: 100,000 ft. max, endurance mission 70,000 ft.

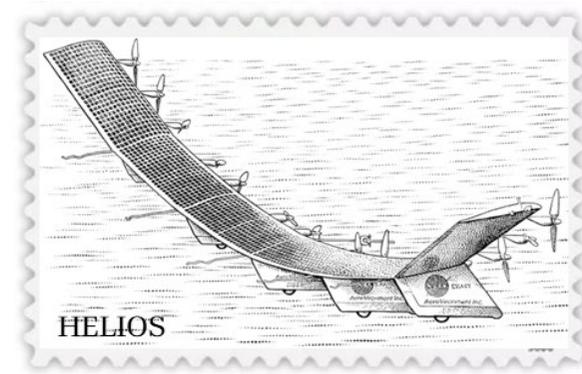
Endurance: daylight plus five hours on batteries



SPWR Q2'25: \$67.5M Revenue, \$2.4M Operating Profit

Vigorous Cost Cutting Offsets ITC-Related Revenue Drop

OREM, Utah (July 22, 2025) – SunPower, formerly d/b/a Complete Solaria, Inc. (“SunPower” or the “Company”) (Nasdaq: SPWR), a solar technology, services, and installation company, will present its Q2'25 results via webcast today Tuesday, July 22 at 1:00pm ET. Interested parties may access the webcast by registering [here](#) or by visiting the Events page within the IR section of the company website: <https://investors.sunpower.com/news-events/events>



Fellow Shareholders:

The preliminary Q2'25 quarterly report of key financial parameters is shown below. The final Q2'25 quarterly report will be the 10Q report² to be filed with the SEC on August 13, 2025.

SunPower Revenue & Operating Income¹

Our First Two Quarters of 2025, Using Accounting Methods from Audited 10K

(\$1000s, except gross margin)	GAAP ²		NON-GAAP ³	
	Q2 2025	Q1 2025	Q2 2025	Q1 2025
Revenue	67,524	82,740	67,524	82,740 ⁴
Gross Profit	28,761	32,497	28,761	32,497
Gross Margin	43%	39%	43%	39% ⁴
Operating Exp.	31,479	31,455	26,343	29,559
Operating Exp. (less commission)	22,424	23,771	17,288 ⁵	21,875 ⁵
Stock Comp., Intangible Costs ⁶	5,136	1,896	0	0
Operating Income Exp. ⁶ (loss)	(2,718) ⁶	1,042	2,418 ⁶	2,938
Cash Balance ⁷	11,125	10,553	11,125	10,553

¹ Operating income based on the non-GAAP results posted on our website [\[us.sunpower.com\]](https://us.sunpower.com).

² To see our 2025 GAAP financial statements, go to the SEC 10Q filing on our website.

³ Our non-GAAP financials are used to run the company and differ from the official GAAP report in three ways: no non-cash amortization of intangibles, no employee stock compensation charges (already reflected in share count) and no one-time M&A or downsizing events. (See note 4.)

⁴ The Q1'25 revenue and gross margin reported in our unaudited April 30, 2025 shareholder letter were lower, \$80,174 and 36%, respectively. These figures were accurate and conformed to our CSLR revenue recognition standards at that time. The numbers presented here are re-calculated to use the revenue recognition standards created for the merger, approved by our auditors.

⁵ Vigorous cost reduction program cut operating expense by \$4,587.

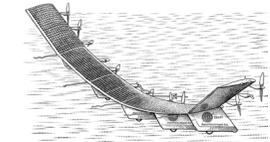
⁶ GAAP operating income is \$5,136 lower than non-GAAP operating income due to non-cash events: \$3,717 in stock-based compensation and \$1,419 in amortization of intangibles.

⁷ Cash balances exclude restricted cash.

SunPower Revenue & Operating Income¹

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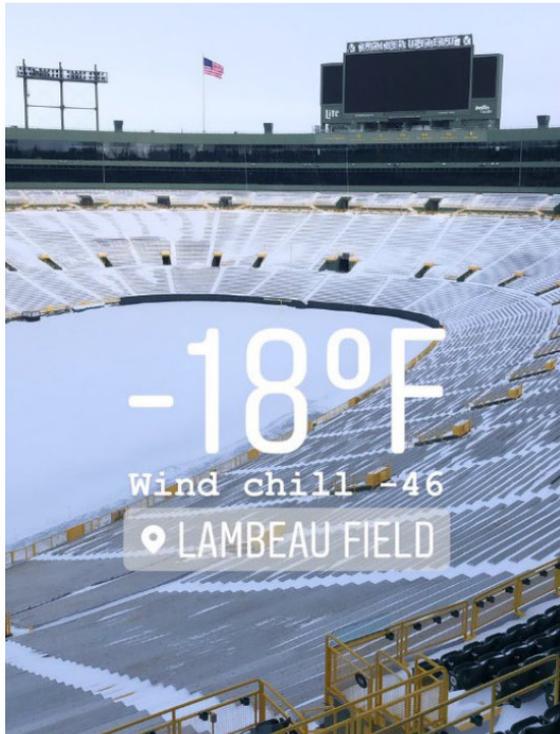
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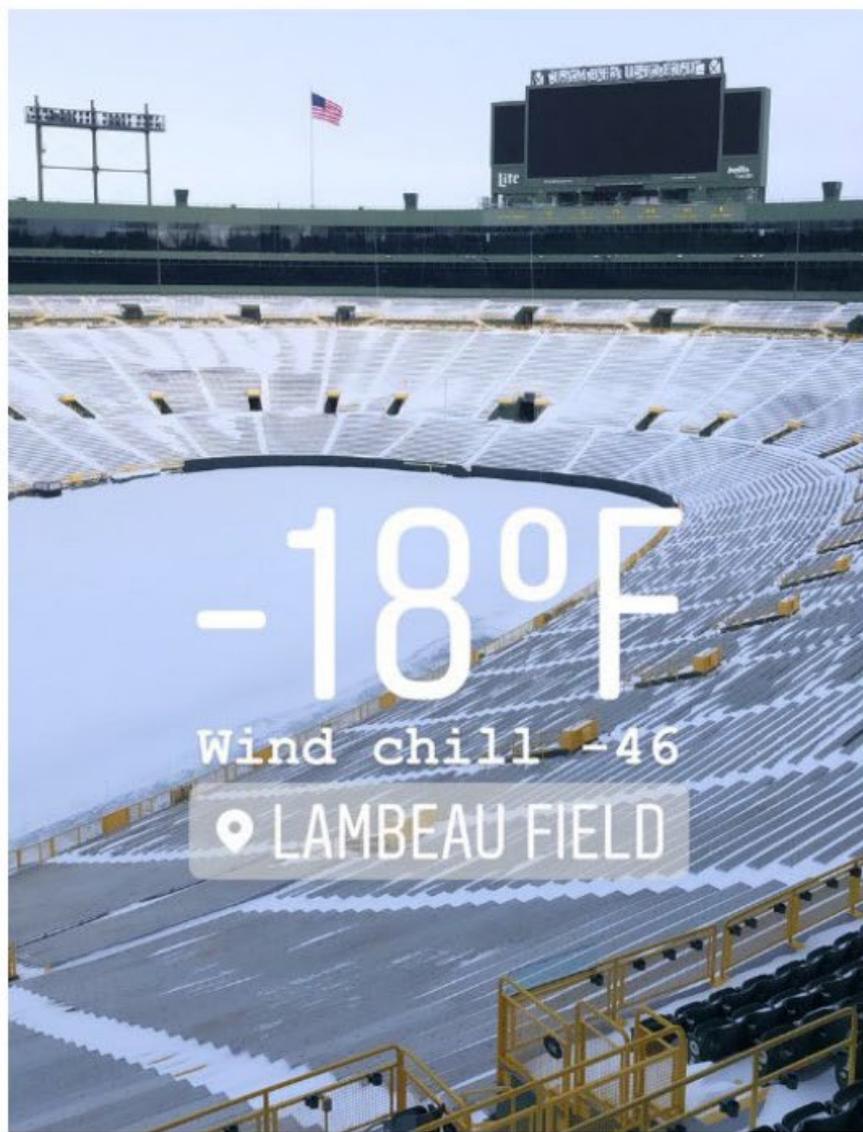
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Rodgers continued, "The ITC revenue deep freeze was so fast and steep, it reminded me of my hometown of Oshkosh, Wisconsin when I woke up on January 31, 1967, the day after a typical "balmy" +5°F degree winter day – and it was 18°F below zero. That was also the day of the famous 1967 Ice Bowl game in Green Bay in which the Packers beat the Dallas Cowboys to win coach Lombardi's fourth NFL championship. (Two weeks later the Packers beat the AFL champion Kansas City Chiefs in a game that would later be re-named Super Bowl I.) To wrap up the analogy, our current bookings are warming up and indicate that Q2'25 will be the end of the revenue freeze.



When I got up on December 31, 1967, an arctic front had blasted us with windy (note the flag) -18°F weather on the day of the NFL Championship with the Dallas Cowboys, later dubbed the Ice Bowl. At that temperature, the fans' breath immediately froze into an ice cloud that hung over Lambeau Field.



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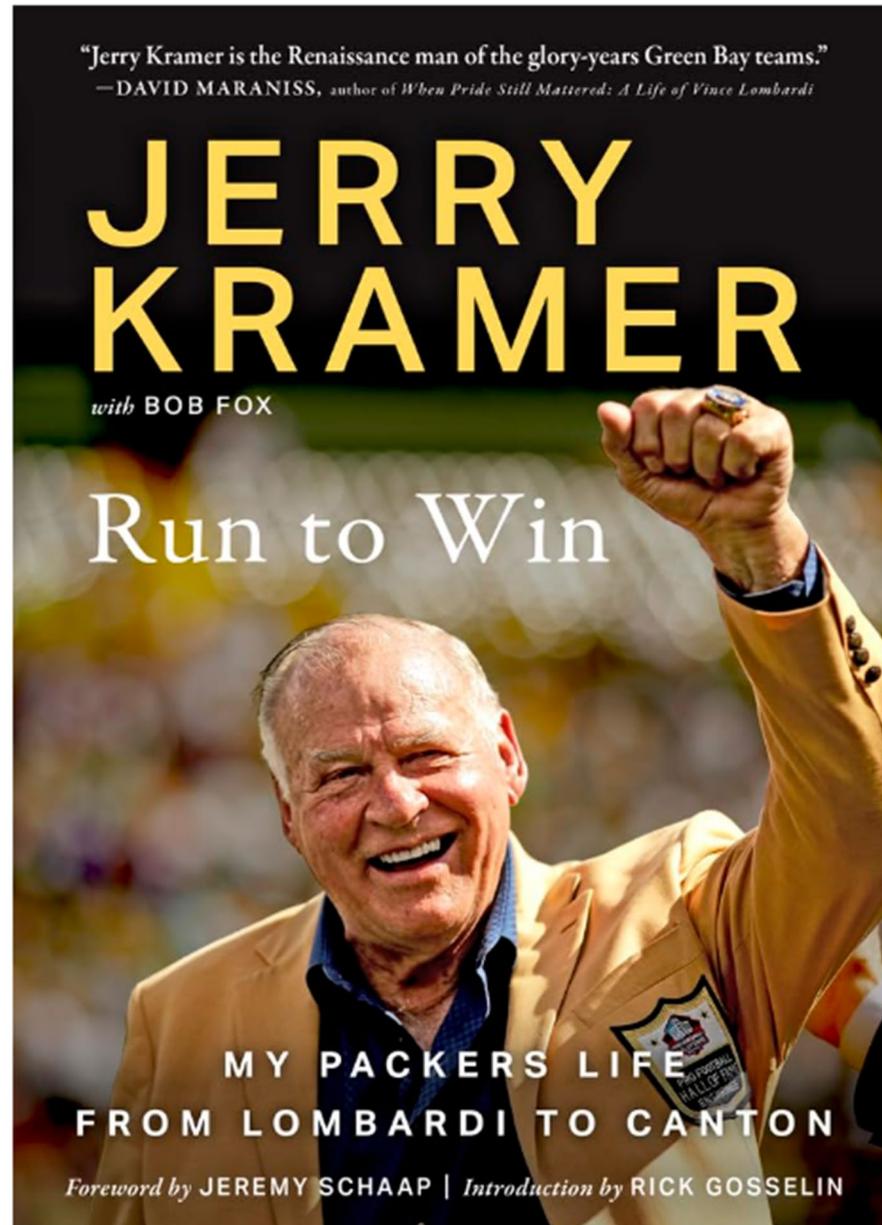




Willing Play in Ice Bowl



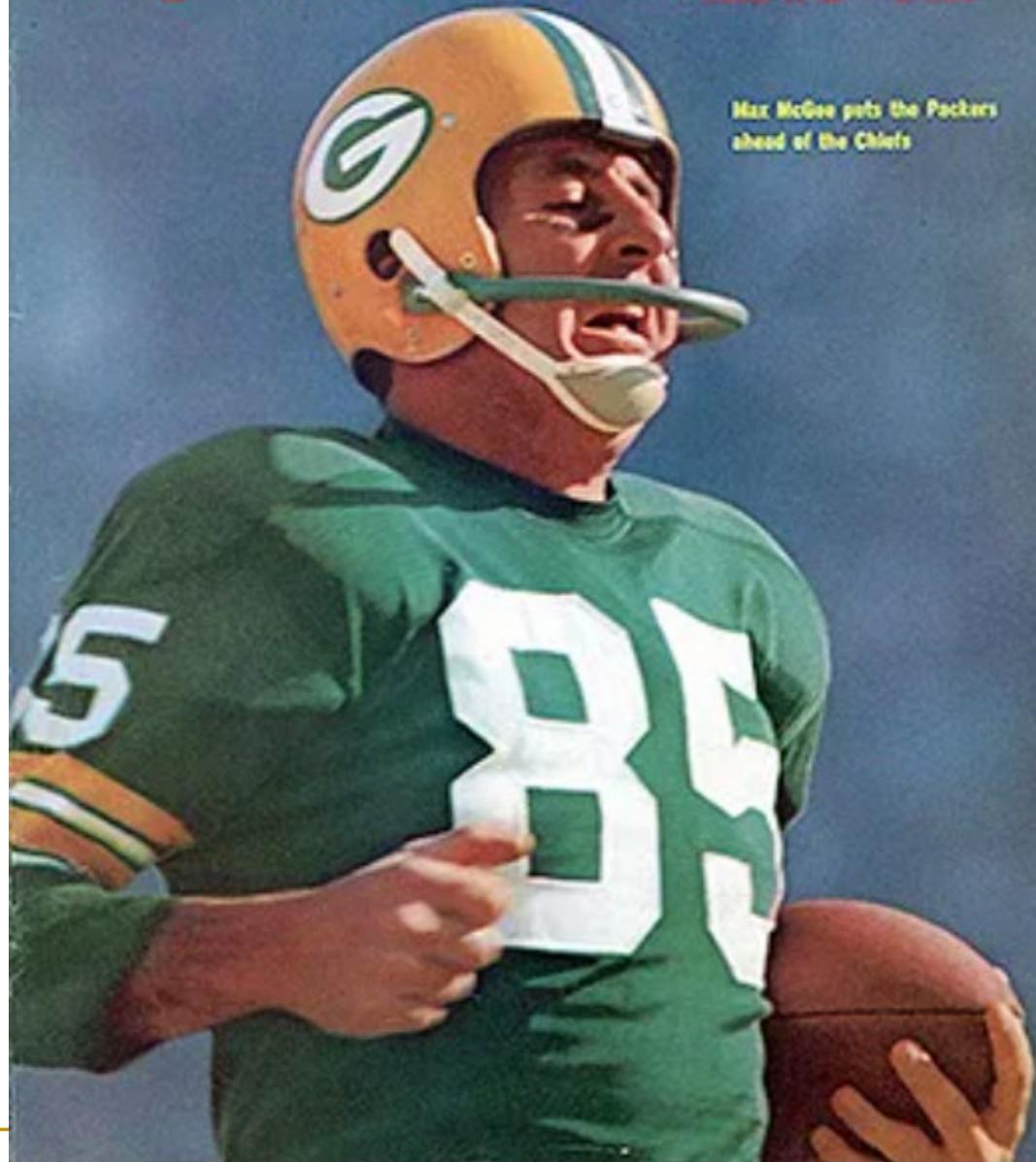
Jerry's Latest Book: Signed Copies Here Tonight





GREEN BAY ON TOP OF THE WORLD
Sports Illustrated
MAY 1957 \$1.00

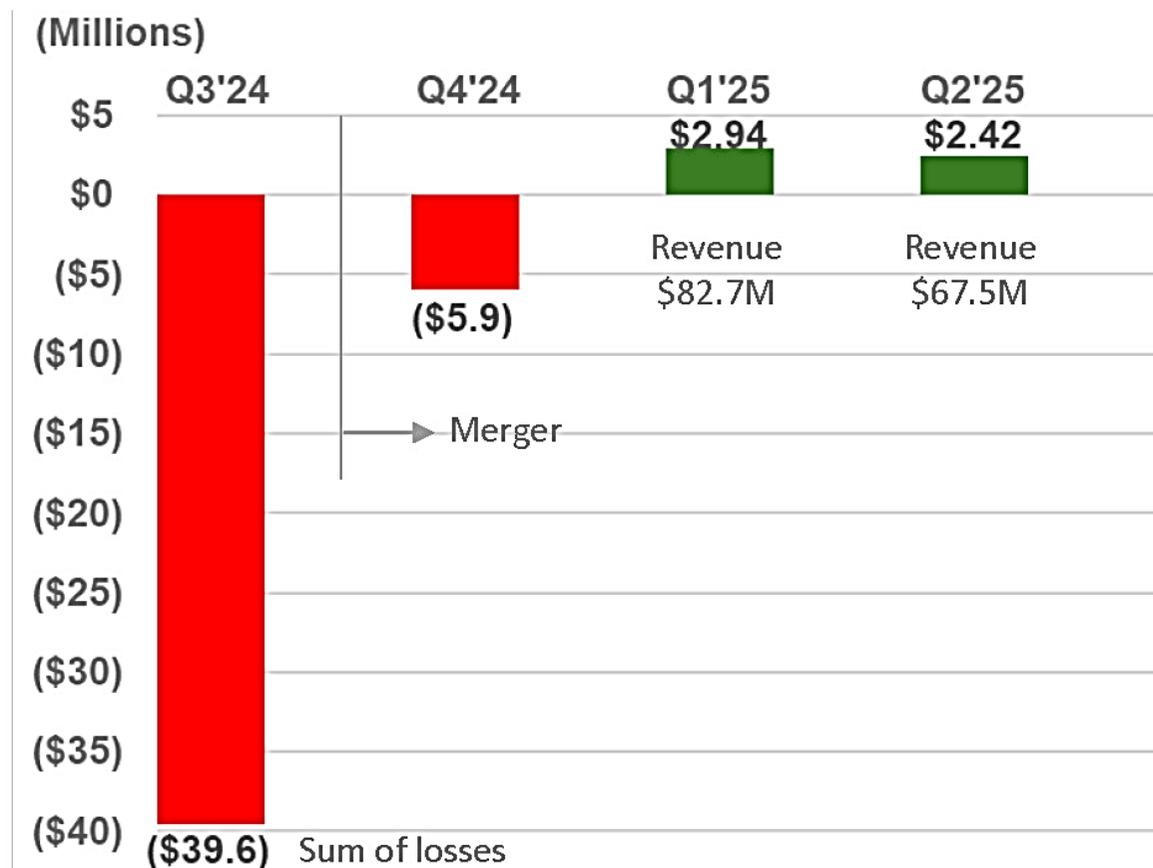
Max McGee puts the Packers ahead of the Chiefs



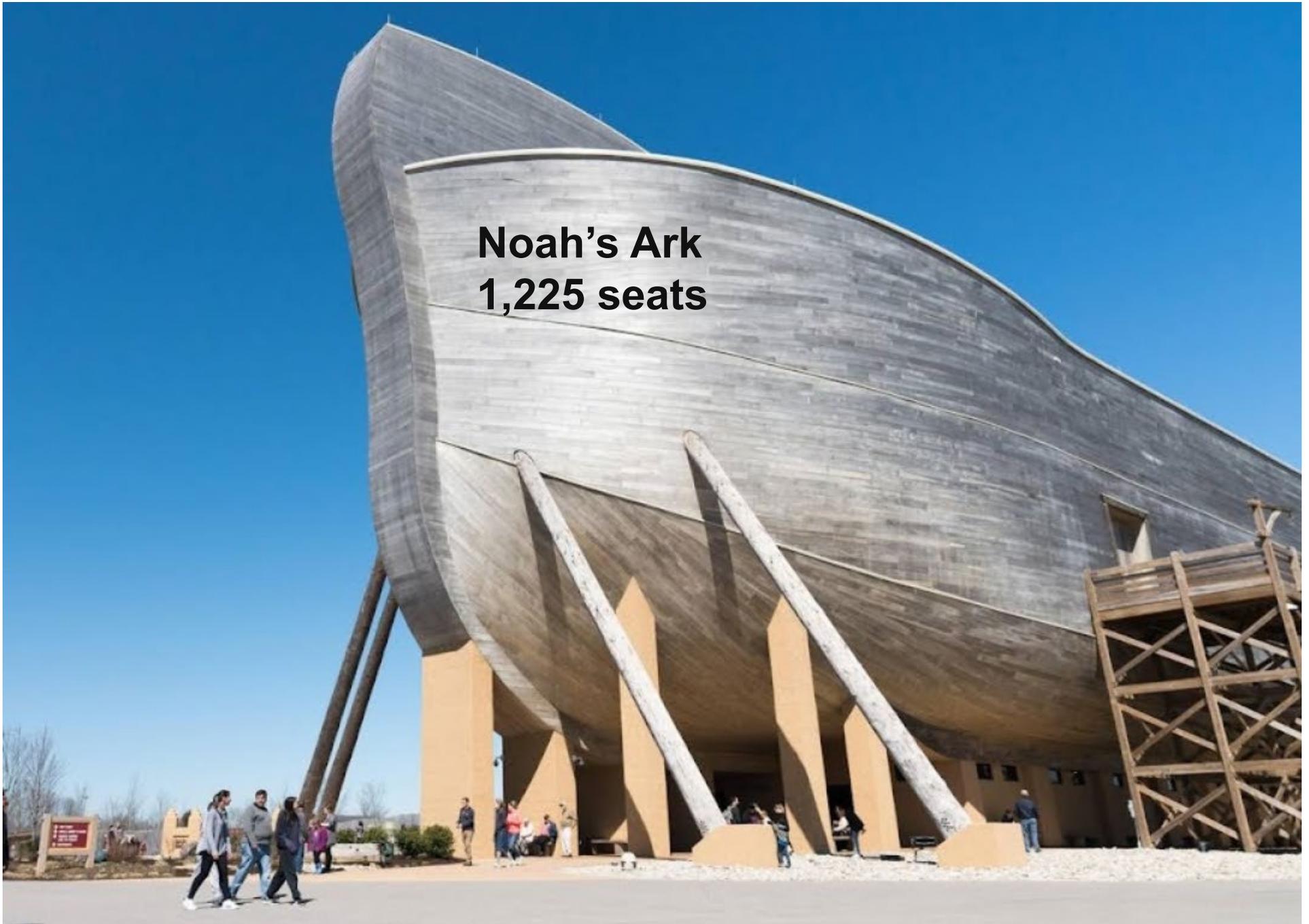
Summary of Q2'25 SunPower Results

- Our revenue dropped to \$67.5 million, but we remained profitable
- Our operating profit was \$2.42 million, about the same as the prior quarter, but on \$15.2 million less revenue, because of \$4.59 million in cost cutting – an effort still underway.

Non-GAAP Operating Income

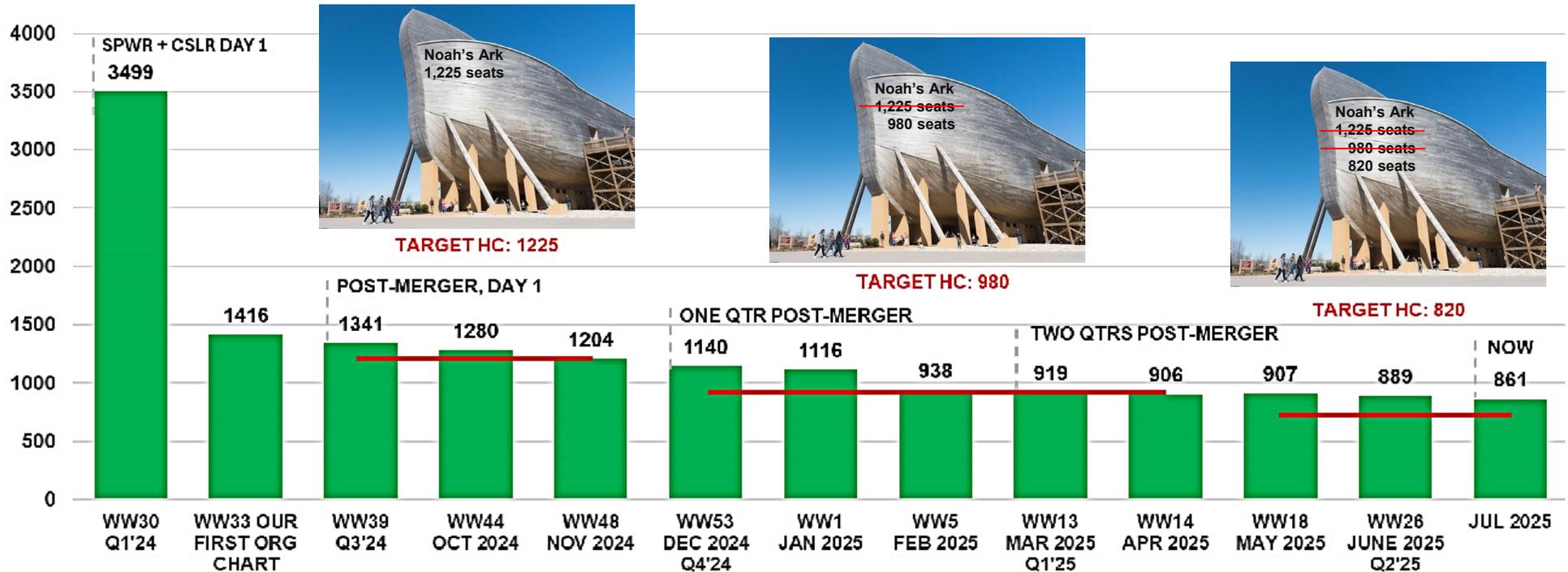


Noah's Ark
1,225 seats

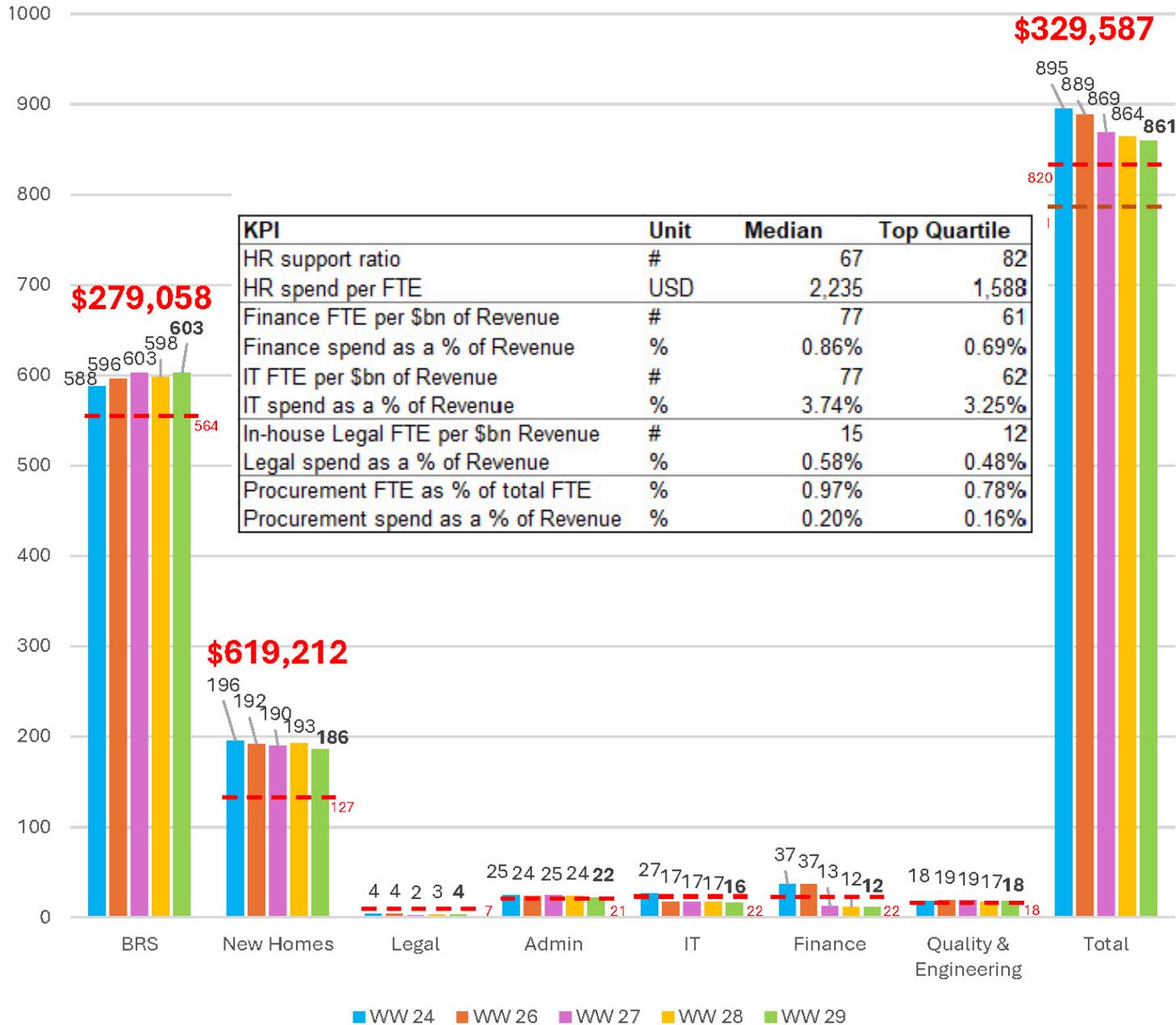


- SunPower “found another gear” in its cost reduction program. We are now down to 861 people – each of whom received \$500 in a stock bonus (about 0.4% annualized dilution) for excellent quarterly performance.

SunPower Headcount History



Headcount by WW



Outlook

- **For Q3'25 vs Q2'25**, we forecast **modestly increased revenue** (about \$70 million)
- And **increased operating profit** (about \$3.0 million)

Subsequent Events

The SunPower estate signed an agreement with us on the last day of the quarter that authorizes us to collect all the Old SunPower accounts receivable. This unnecessary AR controversy impeded collections in Q2'25, delaying \$16 million in AR owed to our New Homes business that we are planning on being collected this quarter, with another tranche following in the fourth quarter.

SunPower joined the Russell 300 and Russell Microcap Indices. It will expand our shareholder base and increase the liquidity of our stock. The Russell Indices are widely used by investment managers and institutional investors for index funds and as benchmarks for active investment strategies.

India low-cost finance center created. Chennai, where we've engaged with two companies, has become our low-cost center for finance, including SOX. Excelencia, a company that uses "Chartered Accountants," aka CPAs, will be doing most of our accounting work, and MyIAI will be using its proprietary AI software to automate business processes for us.

CFO Dan Foley is leaving SunPower. He and I agreed last year that he could leave SunPower, but not before the 10K was filed and he had created a low-cost finance center in India. That's now done, and Jeanne Nguyen, our Chief Accounting Officer, has become the interim CFO. We would like to thank Dan Foley for his hard work during the last year as when we acquired and integrated SunPower, a company 10 times our size.

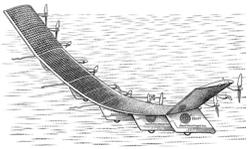
CLO and General Counsel Chais Sweat has left SunPower. Our new **CLO, Nicolas Wenker**, who joins us with extensive in-house legal experience and is local to our new headquarters in Orem, Utah. We would like to thank Chais Sweat for his energetic assistance during the transition period.

SPWR board member Dan McCranie ([Biography](#)), a storied semiconductor sales and marketing executive, and during his career a Board member for 10 NASDAQ companies – including ON, Freescale and Cadence has become the EVP of sales for our consolidated sales force.

Dan Foley
Exiting CFO



Jeanne Nguyen
Interim CFO



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Nick Wenker

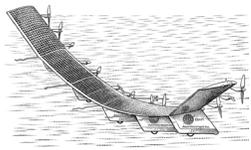
CLO



MBA, The University of Utah
JD, The University of Texas School of Law
MA, Poli Sci, The University of North Carolina
BA, The University of North Carolina

Deputy General Counsel: Young Living
Essential Oils

Corporate Associate: Kirkland & Ellis LLP

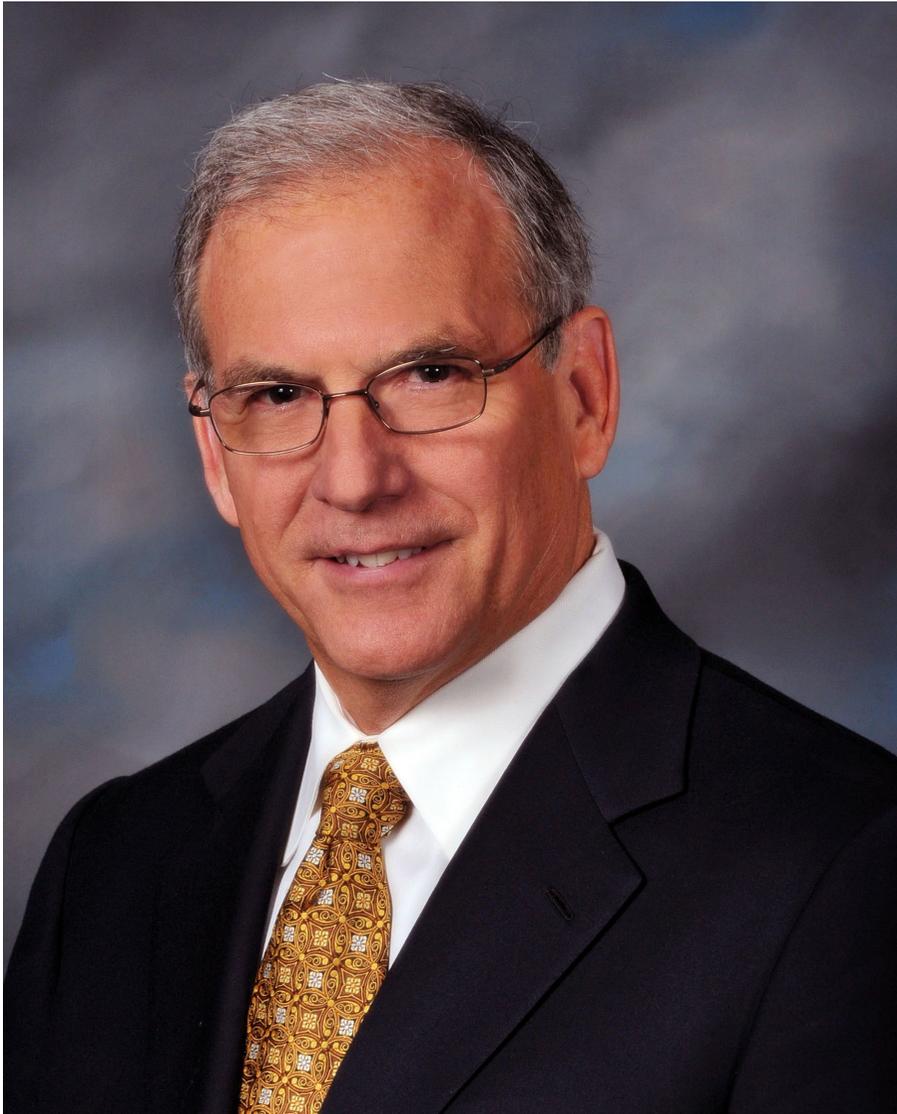


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Dan McCranie

EVP of Marketing & Sales

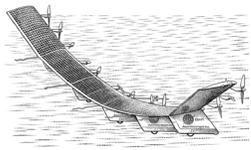


BoD (10 NASAQ):

Enovix
Mentor Graphics
Freescale Semi
Actel Semi
Cypress Semi
Xicor Semi
On Semi

CEO: SEEQ Technology

VP Mktg/Sales: Cypress Semi, SEEQ Semi,
Harris Semi



SunPower Sales Organization Challenges (At One Month)

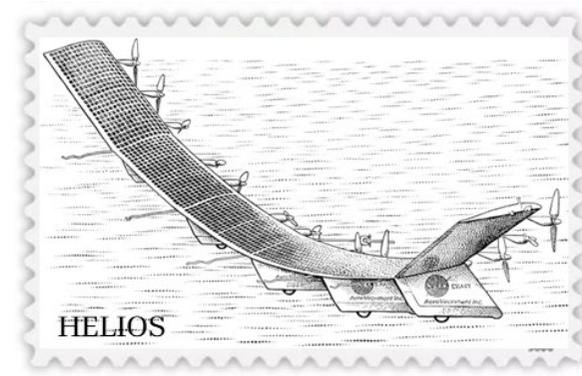
- Personnel in 1,000-person organization are generally smart, focused and aggressive – and loosely managed
- Sales Organization not held responsible for forecasted quarterly/annual booking, resulting in poor personal accountability
- Sales management slow to react to changes in industry/customer environment
- Individual sales personnel not given complete performance targets (appointments, pitches, bookings, final design complete, installs)
- Sales executives (1099) do not effectively engage with other corporate departments (Finance, HR, Operations, Engineering)
- Cost of selling in several areas (lead cost, setter management, funnel velocity, funnel yield) high when compared to ‘best in class’ in solar industry



SunPower Sales Organization

Corrective Actions And Progress

- Reorganized SunPower to a functional organization, with all sales groups now under one department, reporting directly to CEO. Recruit sales executive to drive new organization
- Make those senior sales executive changes necessary to improve group performance, drive, creativity and accountability
- Created more detailed forecast from all sales personnel for all important booking parameters (leads, appointments, pitches, bookings, installs, etc.)
- Set global cost, funnel yield and funnel velocity goals for sales group (based on industry standard metrics), created plan, set up continuous monitoring process, and tracking execution daily

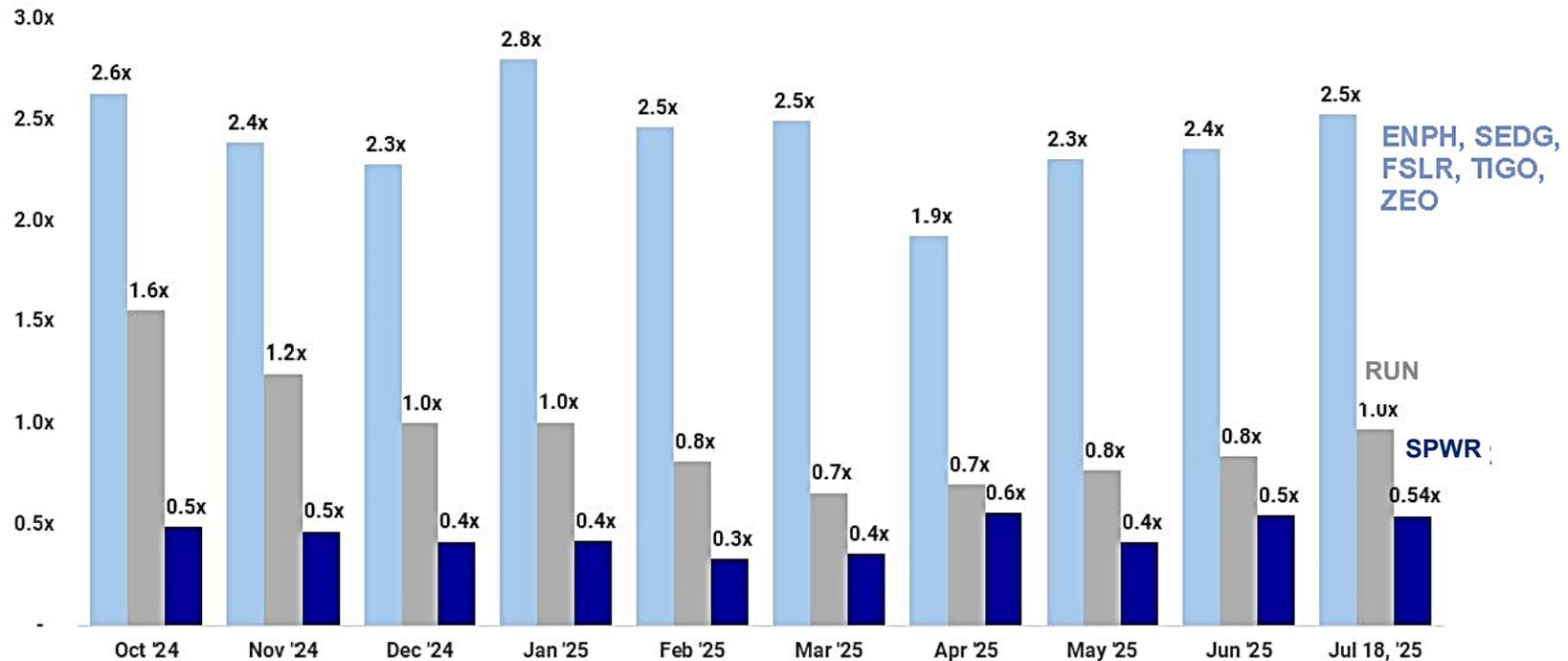


So, Why Isn't the Stock Price Higher?

We are proud of how lean and efficient our organization is and how quickly we've turned our losses into profits. Investors also appreciate the work we've done to restore – and profit from – the iconic SunPower name. So, why isn't our share price higher? As of last Friday 7/18, our "price to sales (P/S) ratio," our market capitalization divided by our revenue, was

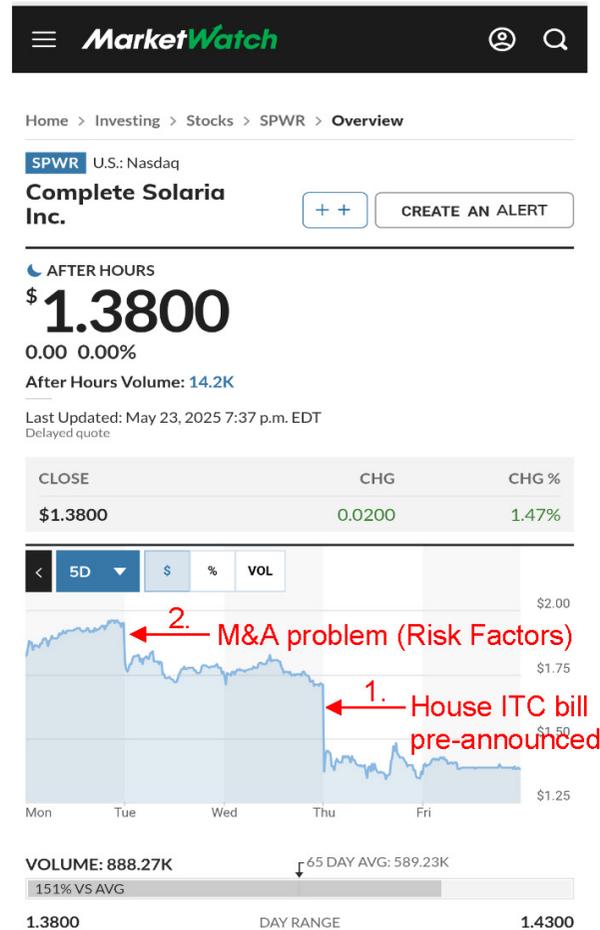
$$\frac{\text{Market Capitalization}}{\text{Revenue}} = \frac{\$1.81 \times 80.27 \text{ Mshares}}{\$67.5 \text{ M/qtr} \times 4} = \frac{\$141.53\text{M}}{\$270\text{M}} = 0.54$$

Price to Sales Ratio



Fixing the Problems Reducing Price to Sales Ratio

On April 30, 2025 the title on the earnings release read “**First Profitable Quarter in Four Years,**” a remarkable recovery in only 180 days for a three-company merger. Directly after that, our shares lost the momentum gained by getting hammered twice in one week as shown below.



1. The ITC Announcement drop was due to the first news leaks of the ITC cancellation.

2. Aggressive Risk Factor Presentation caused a share price drop just after our Q1'25 10Q was filed because of aggressively stated Risk Factors; for example, one risk factor said "...we may not achieve profitability..." in the very same quarterly report when the headline on our main report read "First Profitable Quarter in Four Years." I now do a business check on the Risk Factors.

The actual Risk Factors (profit, cash flow, scale) themselves are an underlying problem: but our profitability is becoming higher and stable – in Q3'25 we intend to have a third consecutive quarter of profit which is likely to be the highest yet in the current run. And, we are working hard on acquisitions to grow inorganically to get to a more sustainable scale this year.

Bad reporting by stock services is a major problem about which I get multiple complaints.

Yesterday, the first four SPWR articles on the Market Watch cellphone site were:

“Another Green Energy Subsidy Bust.” Aug. 9, 2024

“SunPower files for bankruptcy. It’s the latest blow for the troubled solar industry.” Aug. 6, 2024

“SunPower stock falls after solar power company files for bankruptcy.” Aug. 6, 2024

“SunPower files for Bankruptcy; to Sell Some Assets to Complete Solaria.” Aug. 6, 2024

Gentleman, why do you have your bots keep digging up dinosaur bones and beating us over the head with them. (To be completely fair, Market Watch is an excellent site and my prior complaint about ‘careless reporting’ was actually reported today.)

SUNPOWER®



Questions